

Shareholders' General Meeting Preparatory Information

(Article 289, paragraphs a) and b) of the Portuguese Companies Act
and
Article 21-C of the Portuguese Securities Code)

**Full names of the Members of Management and
Auditing Statutory Governing Bodies, as well as of the
Board of the Shareholders' General Meeting**

(Paragraph a) of no. 1 of Article 289 of the Portuguese Companies Act)

NAMES OF THE STATUTORY BODIES MEMBERS

BOARD OF THE SHAREHOLDERS' GENERAL MEETING

Chairman	Manuel Eugénio Pimentel Cavaleiro Brandão
Secretary	Maria da Conceição Henriques Fernandes Cabaços

BOARD OF DIRECTORS

Chairman	Duarte Paulo Teixeira de Azevedo Ângelo Gabriel Ribeirinho dos Santos Paupério José Manuel Neves Adelino Christine Cross Andrew Eustace Clavering Campbell Marcelo Faria de Lima Tsega Gebreyes
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EXECUTIVE COMMITTEE

Co-Chairman	Duarte Paulo Teixeira de Azevedo
Co-Chairman	Ângelo Gabriel Ribeirinho dos Santos Paupério

BOARD AUDIT AND FINANCE COMMITTEE

Chairman	José Manuel Neves Adelino
Member	Andrew Eustace Clavering Campbell
Member	Christine Cross
Member	Tsega Gebreyes
Member	Marcelo Faria de Lima

BOARD NOMINATION AND REMUNERATION COMMITTEE

Chairman	Duarte Paulo Teixeira de Azevedo
Member	José Manuel Neves Adelino
Member	Christine Cross

SHAREHOLDERS' REMUNERATION COMMITTEE

Chairman	Artur Eduardo Brochado dos Santos Silva
Member	Francisco de La Fuente Sánchez
Member	Carlos António Rocha Moreira da Silva

STATUTORY AUDIT BOARD

Chairman	Daniel Bessa Fernandes Coelho
Member	Manuel Heleno Sismeiro
Member	Maria José Martins Lourenço da Fonseca
Substitute	Óscar José Alçada da Quinta

STATUTORY EXTERNAL AUDITOR

Statutory Auditors' Company
DELOITTE & ASSOCIADOS, SROC, SA
Represented by António Marques Dias or
Jorge Manuel Araújo de Beja Neves

Positions held by members of the Statutory Governing Bodies in other companies

(Paragraph b) of no. 1 of Article 289 of the Portuguese Companies Act)

Board of the Shareholders' General Meeting

Offices held by Members of the Board of the Shareholders' General Meeting in other companies are the following:

Manuel Eugénio Pimentel Cavaleiro Brandão (Chairman)

Chairman of the Board of the Shareholders' General Meeting of LEICA – Aparelhos Ópticos de Precisão, SA

Chairman of the Board of the Shareholders' General Meeting of SENDA – Equipamentos em Aço Inoxidável, SA

Chairman of the Board of the Shareholders' General Meeting of APFS – Associação Portuguesa de Facility Services

Chairman of the Board of the Shareholders' General Meeting of Sonae Capital, SGPS, SA

Vice-Chairman of the Board of the Shareholders' General Meeting of Banco BPI, SA

Member of the Board of Directors of Fundação de Serralves

Partner of A.M. Pereira, Sáragga Leal, Oliveira Martins, Júdice e Associados – Sociedade de Advogados, RL

Maria da Conceição Henriques Fernandes Cabaços (Secretary)

Chairman of the Board of the Shareholders' General Meeting of Ferreira Marques & Irmão, SA - Topázio

Secretary of the Board of the Shareholders' General Meeting of NANIUM, SA

Secretary of the Board of the Shareholders' General Meeting of SENDA – Equipamentos em Aço Inoxidável, SA

Secretary of the Board of the Shareholders' General Meeting of Sonae Capital, SGPS, SA

Partner of A.M. Pereira, Sáragga Leal, Oliveira Martins, Júdice e Associados – Sociedade de Advogados, RL

Board of Directors

Offices held by Members of the Board of Directors in other companies are the following:

Duarte Paulo Teixeira de Azevedo

Chairman of the Board of Directors Sonae Investimentos, SGPS, SA
Chairman of the Board of Directors of Sonae MC-Modelo Continente, SGPS, SA
Chairman of the Board of Directors of Sonae-Specialized Retail, SGPS, SA
Chairman of the Board of Directors of Sonae Center Serviços II, SA
Chairman of the Board of Directors of Sonae Sierra, SGPS, SA
Chairman of the Board of Directors of Migracom, SGPS, SA
Chairman of the Board of Directors of Sonae Indústria, SGPS, SA
Member of the Board of Directors of Efanor Investimentos, SGPS, SA
Member of the Board of Directors of Imparfin, SGPS, SA

Ângelo Gabriel Ribeirinho dos Santos Paupério

Chairman the Board of Directors of Sonaecom, SGPS, SA
Chairman of the Board of Directors of Sonaecom - Sistemas de Informação, SA
Chairman of the Board of Directors of Sonaecom – Serviços Partilhados, SA
Chairman of the Board of Directors of Público - Comunicação Social, SA
Member of the Board of Director of ZOPT, SGPS, SA
Member of the Board of Director of NOS, SGPS, SA
Chairman of the Board of Directors of Sonaegest – Sociedade Gestora de Fundos de Investimentos, SA
Chairman of the Board of Directors of Sonaerp - Retail Properties, SA
Chairman of the Board of Directors of Sonae Financial Services, SA
Vice-Chairman of the Board of Directors of Sonae - Specialized Retail, SGPS, SA
Vice-Chairman of the Board of Directors of Sonae MC - Modelo Continente, SGPS, SA
Member of the Board of Director of Sonae Investimentos, SGPS, SA
Member of the Board of Director of Sonae Center Serviços II, SA
Chairman of the Board of Directors of MDS, SGPS, SA
Chairman of the Board of Directors of MDS AUTO, Mediação de Seguros, SA
Chairman of the Board of Directors of Sonae RE, SA
Member of the Board of Directors of Sonae Sierra, SGPS, SA
Member of the Board of Directors of Sonae Investments BV
Member of the Board of Directors of Sontel BV
Member of the Board of Directors of Love Letters – Galeria de Arte, SA
Sole Director of Enxomil, SGPS, SA

Sole Director of Enxomil, Sociedade Imobiliária, SA
Sole Director of STTR – Construção e Imóveis, SA

José Manuel Neves Adelino

Member of the Board of the Directors of Fundação Calouste Gulbenkian

Christine Cross

Non Executive Director of Kathmandu (New Zealand) plc
Non Executive Director of Brambles (Australia)plc
Non Executive Director of Fenwick (UK)
Director of Christine Cross Ltd

Andrew Eustace Clavering Campbell

Director of Ashridge Strategic Management Centre Part of Ashridge Business School
Director of Campbell Associates Consulting Ltd

Tsega Gebreyes

Director of Satya Capital Limited
Director of Hygeia Nigeria Limited
Director of SES, SA

Marcelo Faria de Lima

Co-founder and Director of Artesia Gestão de Recursos, S.A.
Member of the Board of Directors of Artesia Capital Management Ltda.
Member of the Board of Directors of C1 Financial Inc.
Chairman of the Board of Directors of C1 Bank
Director of CBM Holding Qualified Family, L.P.
Chairman of the Board of Directors of Colfax Participações, S.A.
Director of D.S.A.S.P.E. Empreendimentos e Participações Ltda.
Director of EDG – Estilo, Design e Gestão, S.A.
Chairman of the Board of Directors of GPD Global Product Development S.A. of C.V.
Chairman of the Board of Directors of Klimasan Klima Sanayi ve Ticaret A.S.
Director of Lima & Smith Ltda.
Chairman of the Board of Directors of Metalfrio Serviços S.A. of C.V.
Member of the Board of Directors of Metalfrio Solutions A.S.
Chairman of the Board of Directors of Metalfrio Solutions S.A.



Chairman of the Board of Directors of Metalfrio Solutions S.A. of C.V.

Chairman of the Board of Directors of Metalfrio Solutions Sogutma Sanayi Ve Ticaret A.S.

Director of MFL & RJB Participações Ltda.

Director of Peach Tree LLC

Member of the Board of Directors of PDQ Investments Ltd.

Vice-Chairman of the Board of Directors of Produquímica Indústria e Comércio, S.A.

Vice-Chairman of the Board of Directors of Restoque Comércio e Confeções de Roupas, S.A.

Director of Rio Parateí. Empreendimentos e Participações S.A.

Chairman of the Board of Directors of Rio Verde Consultoria e Participações Ltda.

Chairman of the Board of Directors of Serra do Acaraí Empreendimentos e Participações S.A.

Director of Turquoise Capital C.V.

Member of the Board of Directors of TRX Holding Investimentos e Participações S.A.

Member of the Board of Directors of TRX Investimentos Imobiliários S.A.

Statutory Audit Board

Offices held by the Members of the Statutory Audit Board in other companies are the following:

Daniel Bessa Fernandes Coelho

Chairman of Statutory Audit Board of Galp Energia, SGPS, SA

Chairman of Statutory Audit Board of BIAL – Portela e Companhia, SA

Maria José Martins Lourenço Fonseca

Manuel Heleno Sismeiro

Chairman of the Statutory Audit Board of Sonae Indústria, SGPS, SA

Chairman of the Statutory Audit Board of Sonae Capital, SGPS, SA

Chairman of the Statutory Audit Board of OCP Portugal – Produtos Farmacêuticos, SA

Chairman of the Statutory Audit Board of Banif – Banco de Investimentos, SA

Chairman of the Shareholders' General Meeting of Sesafredo Zanetti (Portugal) –

Comercialização e Distribuição de Café, SA

Óscar Alçada da Quinta

Member of the Statutory Audit Board of Sonaecom, SGPS, SA

Member of the Statutory Audit Board of Sonae Indústria, SGPS, SA

Member of the Statutory Audit Board of BA GLASS I – Serviços de Gestão e Investimento, SA

Member of the Statutory Audit Board of Caetano-Baviera – Comércio de Automóveis, SA

Member of the Board of Directors of Óscar Quinta, Canedo da Mota & Pires Fernandes, SROC

ARTICLE 21-C OF THE PORTUGUESE SECURITIES CODE

- Total number of shares on 23rd November 2015 – 2,000,000,000 with nominal value of Eur. 1,00 each;
- Total number of voting rights on 23rd November 2015 – 1,999,862,141.