

General Meeting's Preparatory Information

(Article 289, paragraphs a) and b) of the Portuguese Companies Act
and
Article 21-C of the Portuguese Securities Code)

**Full names of the Members of Management and Auditing
Statutory Governing Bodies, as well as of the Board of the
Shareholders' General Meeting**

(Paragraph a) of no. 1 of Article 289 of the Portuguese Companies Act)

STATUTORY BODIES

BOARD OF THE SHAREHOLDERS' GENERAL MEETING

Chairman	Manuel Eugénio Pimentel Cavaleiro Brandão
Secretary	Maria da Conceição Henriques Fernandes Cabaços

BOARD OF DIRECTORS

Chairman	Belmiro Mendes de Azevedo
	Álvaro Carmona e Costa Portela
	Álvaro Cuervo Garcia
	Michel Marie Bon
	José Manuel Neves Adelino
	Bernd Hubert Joachim Bothe
	Christine Cross
	Duarte Paulo Teixeira de Azevedo
	Ângelo Gabriel Ribeirinho dos Santos Paupério
	Nuno Manuel Moniz Trigo Jordão

EXECUTIVE COMMITTEE

Chairman	Duarte Paulo Teixeira de Azevedo
	Ângelo Gabriel Ribeirinho dos Santos Paupério
	Nuno Manuel Moniz Trigo Jordão

BOARD AUDIT AND FINANCE COMMITTEE

Chairman	Michel Marie Bon
Member	Álvaro Cuervo Garcia
Member	José Manuel Neves Adelino
Member	Bernd Hubert Joachim Bothe
Member	Christine Cross

BOARD NOMINATION AND REMUNERATION COMMITTEE

Chairman	Belmiro Mendes de Azevedo
Member	Michel Marie Bon
Member	Christine Cross

REMUNERATION COMMITTEE

Chairman	Belmiro Mendes de Azevedo
Member	Artur Eduardo Brochado dos Santos Silva
Member	Francisco de La Fuente Sánchez

STATUTORY AUDIT BOARD

Chairman	Daniel Bessa Fernandes Coelho
Member	Arlindo Dias Duarte Silva
Member	Jorge Manuel Felizes Morgado
Substitute	Óscar José Alçada da Quinta

STATUTORY EXTERNAL AUDITOR

DELOITTE & ASSOCIADOS, SROC, SA
Represented by António Marques Dias ou
Jorge Manuel Araújo de Beja Neves

**Positions held by members of the Statutory Governing Bodies in
other companies**

(Paragraph b) of no. 1 of Article 289 of the Portuguese Companies Act)

Board of the Shareholders' General Meeting

Offices held by Members of the Board of the Shareholders' General Meeting in other companies are the following:

Manuel Eugénio Pimentel Cavaleiro Brandão (Chairman)

- Chairman of the Board of the Shareholders' General Meeting of LEICA – Aparelhos Ópticos de Precisão, SA
- Vice-Chairman of the Board of the Shareholders' General Meeting of Banco BPI, SA
- Partner of A.M. Pereira, Sáragga Leal, Oliveira Martins, Júdice e Associados – Sociedade de Advogados, RL

Maria da Conceição Henriques Fernandes Cabaços (Secretary)

- Chairman of the Board of the Shareholders' General Meeting of Ferreira Marques & Irmão, SA – TOPÁZIO
- Secretary of the Board of the Shareholders' General Meeting of NANIUM, SA

Board of Directors

Offices held by Members of the Board of Directors in other companies are the following:

Belmiro Mendes de Azevedo

- Chairman of Sonae Indústria SGPS, SA
- Chairman of Sonae Capital, SGPS, SA
- Chairman of Directors of SC - SGPS, SA
- Chairman of SPRED - SGPS, SA
- Chairman of Efanor Investimentos, SGPS, SA
- Chairman of Águas Furtadas – Sociedade Agrícola, SA
- Chairman of Alpêssego – Sociedade Agrícola, SA
- Chairman of Prosa – Produtos e Serviços Agrícolas, SA
- Chairman of Casa Agrícola de Ambrães, SA
- Chairman of Praça Foz – Soc. Imobiliária, SA
- Chairman of Setimanale, SGPS, SA
- Chairman of Porto Business School
- Sole Director of BA – Business Angels, SGPS, SA

Álvaro Carmona e Costa Portela

- Executive Director of Sonae Capital, SGPS, SA
- Member of the Board of Directors of Sonae Turismo, SGPS, SA
- Member of the Board of Directors of SC, SGPS, SA
- Member of the Board of Directors of Spred, SGPS, SA
- Member of the Board of Directors of Sonaerp – Retail Properties, SA
- Non-Executive Chairman of MAF Properties, Dubai, EUA
- Non-Executive Director of Casa Agrícola HMR, SA
- Non-Executive Director of COPAM – Companhia Portuguesa de Amidos, SA
- Non-Executive Director of SPDI – Secure Property Development & Investment plc
- Director Portela & Portela, Lda

Álvaro Cuervo Garcia

- Member of the Board of Directors of ACS, SA
- Member of the Board of Directors of Bolsas y Mercados Españoles

Michel Marie Bon

- Member of the Board of the Directors of Lafarge
- Member of the Board of the Directors of Sonepar
- Honorary Chairman of Transparency International (France)
- Chairman of the Supervisory Board of Editions du Cerf
- Chairman of the Supervisory Board of Devoteam

José Manuel Neves Adelino

- Member of the Statutory Audit Board at BPI
- Member of the Board of Directors of Cimpor

Bernd Hubert Joachim Bothe

- Head of Competence Center Consumer Goods & Retail and Partner of Horn & Company GmbH, Germany
- Member of the Supervisory Board Spar Österreichische Warenhandelsgesellschaft AG, Salzburg, Austria
- Vice Chairman of the Supervisory Board H & E Reinert Group, Versmold, Germany
- Member of the Supervisory Board of Basler Fashion Holding GmbH, Goldbach, Germany
- Member of the Supervisory Board of Tomra Systems ASA, Asker Norway
- Member of the Supervisory Board of Lekkerland AG & Co. KG, Germany
- Member of the Supervisory Board of Agros Nova Sp. Z.o.o., Poland

Christine Cross

- Non Executive of Next plc
- Non Executive Director of Wodworths (Australia) plc
- Non Executive Director of Kathmandu (New Zealand) plc
- Director of Christine Cross Ltd

Duarte Paulo Teixeira de Azevedo

- Chairman of Sonae Investimentos, SGPS, SA
- Chairman of Sonaegest - Sociedade Gestora de Fundos de Investimento, SA
- Chairman of Sonae MC-Modelo Continente, SGPS, SA
- Chairman of Sonaerp - Retail Properties, SA
- Chairman of Sonae-Specialized Retail, SGPS, SA
- Chairman of Sonaecom, SGPS, SA
- Chairman of Sonae Sierra, SGPS, SA
- Chairman of MDS, SGPS, SA
- Chairman of Migracom, SGPS, SA
- Member of the Board of Director of Sonae Indústria, SGPS, SA
- Member of the Board of Director of Efanor Investimentos, SGPS, SA
- Member of the Board of Director of Imparfin, SGPS, SA

Ângelo Gabriel Ribeirinho dos Santos Paupério

- CEO Sonaecom, SGPS, SA
- Chairman of Sonaecom - Sistemas de Informação, SA
- Chairman of Sonaecom – Serviços Partilhados, SA
- Chairman of OPTIMUS, SGPS, SA
- Chairman of OPTIMUS - Comunicações, SA
- Chairman of WeDo Consulting - Sistemas de Informação, SA
- Chairman of Público - Comunicação Social, SA
- Chairman of PCJ – Público, Comunicação e Jornalismo, SA
- Chairman of Sontária – Empreendimentos Imobiliários, SA
- Vice-Chaiman of the Board of Directors of Sonaerp - Retail Properties, SA
- Vice-Chaiman of the Board of Directors of Sonae - Specialized Retail, SGPS, SA
- Vice-Chaiman of the Board of Directors of Sonae MC - Modelo Continente, SGPS, SA
- Member of the Board of Directors of Sonae Investimentos, SGPS, SA
- Member of the Board of Directors of Sonae Center Serviços II, SA
- Member of the Board of Directors of MDS, SGPS, SA
- Member of the Board of Directors of Sonae Investments, BV
- Member of the Board of Directors of Sontel, BV
- Executive Director of Love Letters - Galeria de Arte, SA
- Member of the Board of Directors of ZOPT, SGPS, SA
- Sole Director of Enxomil - SGPS, SA
- Sole Director of Enxomil - Sociedade Imobiliária, SA
- Non-Executive Director of Cooper Gay (Holdings) Limited
- Non-Executive Director of Sonae Sierra, SGPS, SA

Nuno Manuel Moniz Trigoso Jordão

- Member of the Board of Directors of Sonae Investimentos, SGPS, SA
- Member of the Board of Directors of Modelo - Distribuição de Materiais de Construção, SA
- Non Executive Director of Sonaecom, SGPS, SA

Statutory Audit Board

Offices held by the Members of the Statutory Audit Board in other companies are the following:

Daniel Bessa Fernandes Coelho

- Non-Executive Director of Efacec Capital, SGPS, SA
- Chairman of Statutory Audit Board of BIAL – Portela e Companhia, SA
- Chairman of Statutory Audit Board of Galp Energia, SGPS, SA

Arlindo Duarte Silva

- Member of the Statutory Audit Board of Sonaecom, SGPS, SA
- Member of the Statutory Audit Board of Sonae Investimentos, SGPS, SA
- Member of the Statutory Audit Board of Rochinvest – Investimentos Imobiliários e Turísticos, SA

Jorge Manuel Felizes Morgado

- Member of the Statutory Audit Board of Sonae Sierra, SGPS, SA
- Member of the Statutory Audit Board of Sonae Indústria, SGPS, SA
- Member of the Statutory Audit Board of Sonae Capital, SGPS, SA
- External Auditor of Timeloft, SA
- External Auditor of ValorInveste - Soc. Invest. Imob., SA
- External Auditor of Jofabo - Construção e Imobiliária, SA
- External Auditor of Polibrás - Polimentos e Abrasivos, SA
- External Auditor of Know it - Soluções Formação Tecnologia, SA
- External Auditor of J. Medeiros, SGPS, SA
- External Auditor of Hidroelétrica S. Nicolau, SA
- External Auditor of Hidroelétrica S. Pedro, SA
- External Auditor of Cortwoo - Marketing, SA
- External Auditor of Mindegames – Sociedade de Comunicação, Produções Audiovisuais Futebol, SA
- External Auditor of SkyWorld, SA
- External Auditor of Blue Share, SA
- External Auditor of VNG - Gestão, Consultoria e Gestão, SA
- External Auditor of PM.IQS - Projecto, Gestão e Supervisão, SA
- External Auditor of Imoguedes - Imobiliária e Engenharia, SA
- External Auditor of Praianorte - Hotelaria e Turismo, SA

- External Auditor of Companhia das Pastas - Empreendimentos e Invest. Hoteleiros, SA
- External Auditor of PREC - Projectos de Engenharia e Construções, SA
- External Auditor of Delvepe – Projectos e Construção, SA
- External Auditor of ERPA II – Emp., Recup., Pat., Arquitet., SA
- External Auditor of House Demand, SA
- External Auditor of IberiaPremium, Oil & Gas, SA
- External Auditor of Luso-Insular, Projectos e Invest., SA
- External Auditor of PMVA – Imobiliária, SA
- External Auditor of Euroviga - Préfabricados, SA
- External Auditor of Write UP, SA
- External Auditor of Strong Management, SA
- External Auditor of Fundação Universidade do Porto
- Partner da Horwath Parsus - Consultoria e Gestão, Lda

ARTICLE 21-C OF THE PORTUGUESE SECURITIES CODE

- Total number of shares on 28 March 2013 – 2,000,000,000 with nominal value of Eur. 1,00 each
- Total number of voting rights on 28 March 2013 – 2,000,000,000.