

General Meeting's Preparatory Information

(Article 289, paragraphs a) and b) of the Portuguese Companies Act
and
Article 21-C of the Portuguese Securities Code)

**Full names of the Members of Management and Auditing
Statutory Governing Bodies, as well as of the Board of the
Shareholders' General Meeting**

(Paragraph a) of no. 1 of Article 289 of the Portuguese Companies Act)

NAMES OF THE STATUTORY BODIES MEMBERS

BOARD OF THE SHAREHOLDERS' GENERAL MEETING

Chairman	Manuel Eugénio Pimentel Cavaleiro Brandão
Secretary	Maria da Conceição Henriques Fernandes Cabaços

BOARD OF DIRECTORS

Chairman	Belmiro Mendes de Azevedo
	Álvaro Carmona e Costa Portela
	Álvaro Cuervo Garcia
	Michel Marie Bon
	José Manuel Neves Adelino
	Bernd Hubert Joachim Bothe
	Christine Cross
	Duarte Paulo Teixeira de Azevedo
	Ângelo Gabriel Ribeirinho dos Santos Paupério

EXECUTIVE COMMITTEE

Chairman	Duarte Paulo Teixeira de Azevedo
	Ângelo Gabriel Ribeirinho dos Santos Paupério

BOARD AUDIT AND FINANCE COMMITTEE

Chairman	Michel Marie Bon
Member	Álvaro Cuervo Garcia
Member	José Manuel Neves Adelino
Member	Bernd Hubert Joachim Bothe
Member	Christine Cross

BOARD NOMINATION AND REMUNERATION COMMITTEE

Chairman	Belmiro Mendes de Azevedo
Member	Michel Marie Bon
Member	Christine Cross

REMUNERATION COMMITTEE

Chairman	Belmiro Mendes de Azevedo
Member	Artur Eduardo Brochado dos Santos Silva
Member	Francisco de La Fuente Sánchez

STATUTORY AUDIT BOARD

Chairman	Daniel Bessa Fernandes Coelho
Member	Arlindo Dias Duarte Silva
Member	Jorge Manuel Felizes Morgado
Substitute	Óscar José Alçada da Quinta

STATUTORY EXTERNAL AUDITOR

DELOITTE & ASSOCIADOS, SROC, SA
Represented by António Marques Dias ou
Jorge Manuel Araújo de Beja Neves

**Positions held by members of the Statutory Governing Bodies in
other companies**

(Paragraph b) of no. 1 of Article 289 of the Portuguese Companies Act)

Board of the Shareholders' General Meeting

Offices held by Members of the Board of the Shareholders' General Meeting in other companies are the following:

Manuel Eugénio Pimentel Cavaleiro Brandão (Chairman)

Chairman of the Board of the Shareholders' General Meeting of LEICA – Aparelhos Ópticos de Precisão, SA

Chairman of the Board of the Shareholders' General Meeting of SENDA – Equipamentos em Aço Inoxidável, SA

Chairman of the Board of the Shareholders' General Meeting of APFS – Associação Portuguesa de Facility Services

Vice-Chairman of the Board of the Shareholders' General Meeting of Banco BPI, SA

Member of the Board of Fundação de Serralves

Partner of A.M. Pereira, Sáragga Leal, Oliveira Martins, Júdice e Associados – Sociedade de Advogados, RL

Maria da Conceição Henriques Fernandes Cabaços (Secretary)

Chairman of the Shareholders' General Meeting of “Ferreira Marques & Irmão, S.A. - TOPÁZIO

Secretary of the Board of the Shareholders' General Meeting of NANIUM, SA

Secretary of the Board of the Shareholders' General Meeting of SENDA – Equipamentos em Aço Inoxidável, SA

Partner of A.M. Pereira, Sáragga Leal, Oliveira Martins, Júdice e Associados – Sociedade de Advogados, RL

Board of Directors

Offices held by Members of the Board of Directors in other companies are the following:

Belmiro Mendes de Azevedo

Chairman of Sonae Indústria SGPS, SA
Chairman of Sonae Capital, SGPS, SA
Chairman of SC - SGPS, SA
Chairman of Efanor Investimentos, SGPS, SA
Chairman of Águas Furtadas – Sociedade Agrícola, SA
Chairman of Alpêssago – Sociedade Agrícola, SA
Chairman of Prosa – Produtos e Serviços Agrícolas, SA
Chairman of Casa Agrícola de Ambrães, SA
Chairman of Imoassets – Sociedade Imobiliária, SA
Chairman of Porto Business School
Sole Director of BA – Business Angels, SGPS, SA

Álvaro Carmona e Costa Portela

Executive Director of Sonae Capital, SGPS, SA
Non-Executive Chairman of Sonae Turismo, SGPS, SA
Non-Executive Chairman of SC, SGPS, SA
Non-Executive Chairman of Contacto Concessões, SGPS, SA
Non-Executive Chairman of Ecociclo II – Energias, SA
Non-Executive Chairman of Integrum – Energia, SA
Non-Executive Chairman of Integrum Colombo – Energia, SA
Non-Executive Chairman of Integrum Martim Longo – Energia, SA
Non-Executive Chairman of Integrum Vale do Caima – Energia, SA
Non-Executive Chairman of Integrum Vale do Tejo – Energia, SA
Non-Executive Chairman of SC – Engenharia e Promoção Imobiliária, SA
Non-Executive Chairman of Sistavac – SGPS, SA
Non-Executive Chairman of Sistavac, SA
Non-Executive Chairman of Spred, SGPS, SA
Non-Executive Chairman of MAF Properties, Dubai, EUA
Non-Executive Director of Casa Agrícola HMR, SA
Non-Executive Director of COPAM – Companhia Portuguesa de Amidos, SA
Non-Executive Director of SPDI – Secure Property Development & Investment plc
Director Portela & Portela, Lda

Álvaro Cuervo Garcia

Member of the Board of Directors of ACS, SA
Member of the Board of Directors of Bolsas y Mercados Españoles

Michel Marie Bon

Chairman of the Supervisory Board of Devoteam
Member of the Board of the Directors of Sonepar
Member of the Board of the Directors of RLD
Founder and Honorary Chairman of Transparency International (France)

José Manuel Neves Adelino

Member of the Statutory Audit Board at BPI
Member of the Board of Directors of Cimpor

Bernd Hubert Joachim Bothe

Partner of Horn & Company GmbH, Germany
Member of the Supervisory Board of Spar Österreichische Warenhandels-gesellschaft AG, Salzburg, Austria
Vice Chairman of the Supervisory Board of H & E Reinert Group, Versmold, Germany
Member of the Supervisory Board of Basler Fashion Holding GmbH, Goldbach, Germany
Member of the Supervisory Board of Tomra Systems ASA, Asker Norway
Member of the Supervisory Board of Agros Nova Sp. Z.o.o., Poland

Christine Cross

Non Executive of Next plc (Audit, Remco and Nomco Committee Member)
Non Executive Director of (PPC Chair) Woolworths (Australia) plc
Non Executive Director of Kathmandu (New Zealand) plc
Director of Christine Cross Ltd

Duarte Paulo Teixeira de Azevedo

Chairman of Sonae Investimentos, SGPS, SA
Chairman of Sonae MC-Modelo Continente, SGPS, SA
Chairman of Sonae-Specialized Retail, SGPS, SA
Chairman of Sonae Center Serviços II, SA

Chairman of Sonaecom, SGPS, SA
Chairman of Sonae Sierra, SGPS, SA
Chairman of MDS, SGPS, SA
Chairman of Migracom, SGPS, SA
Vice-Chairman of Sonae Indústria, SGPS, SA
Member of the Board of Director of Efanor Investimentos, SGPS, SA
Member of the Board of Director of Imparfin, SGPS, SA

Ângelo Gabriel Ribeirinho dos Santos Paupério

CEO Sonaecom, SGPS, SA
Chairman of Sonaecom - Sistemas de Informação, SA
Chairman of Sonaecom – Serviços Partilhados, SA
Chairman of WeDo Consulting - Sistemas de Informação, SA
Chairman of Público - Comunicação Social, SA
Chairman of PCJ – Público, Comunicação e Jornalismo, SA
Member of the Board of Directors of ZOPT, SGPS, SA
Member of the Board of Directors of ZON OPTIMUS, SGPS, SA
Chairman of Sonaegest – Sociedade Gestora de Fundos de Investimentos, SA
Vice-Chaiman of the Board of Directors of Sonaerp - Retail Properties, SA
Vice-Chaiman of the Board of Directors of Sonae - Specialized Retail, SGPS, SA
Vice-Chaiman of the Board of Directors of Sonae MC - Modelo Continente, SGPS, SA
Member of the Board of Directors of Sonae Investimentos, SGPS, SA
Member of the Board of Directors of Sonae Center Serviços II, SA
Member of the Board of Directors of MDS, SGPS, SA
Chairman of MDS AUTO, Mediação de Seguros, SA
Chairman of Sonae RE, SA
Member of the Board of Directors of Sonae Sierra, SGPS, SA
Member of the Board of Directors of Sonae Investments, BV
Member of the Board of Directors of Sontel, BV
Executive Director of Love Letters - Galeria de Arte, SA
Sole Director of Enxomil - SGPS, SA
Sole Director of Enxomil - Sociedade Imobiliária, SA

Statutory Audit Board

Offices held by the Members of the Statutory Audit Board in other companies are the following:

Daniel Bessa Fernandes Coelho

Non-Executive Director of Efacec Capital, SGPS, SA
Chairman of Statutory Audit Board of Galp Energia, SGPS, SA
Chairman of Statutory Audit Board of BIAL – Portela e Companhia, SA

Arlindo Duarte Silva

Member of the Statutory Audit Board of Sonaecom, SGPS, SA
Member of the Statutory Audit Board of Sonae Investimentos, SGPS, SA
Member of the Statutory Audit Board of Rochinvest – Investimentos Imobiliários e Turísticos, SA

Jorge Manuel Felizes Morgado

Member of the Statutory Audit Board of Sonae Sierra, SGPS, SA
Member of the Statutory Audit Board of Sonae Indústria, SGPS, SA
Member of the Statutory Audit Board of Sonae Capital, SGPS, SA
External Auditor of Valorinveste - Soc. Invest. Imob., SA
External Auditor of Jofabo - Construção e Imobiliária, SA
External Auditor of Know it - Soluções Formação Tecnologia, SA
External Auditor of Blue Share, SA
External Auditor of Praianorte - Hotelaria e Turismo, SA
External Auditor of Companhia das Pastas - Empreendimentos e Invest. Hoteleiros, SA
External Auditor of Luso-Insular, Projectos e Invest., SA
External Auditor of PMVA – Imobiliária, SA
External Auditor of Fundação Universidade do Porto
External Auditor of Contas da Universidade de Coimbra
External Auditor of Mário Andrade Silva - Soc. Investim. SGPS, SA
External Auditor of Bruno Machado Silva, Soc. Imobiliária, SA
External Auditor of BMS – Soc. Investimentos, SGPS, SA
External Auditor of Green Capital, SGPS, SA
External Auditor of Cinclus – Project Management, SGPS, SA
External Auditor of Velas Pires de Lima, SA
External Auditor of Eurogenova – Soc. Imobiliária, SA
External Auditor of Parcelequação, SGPS, SA
Partner da Horwath Parsus - Consultoria e Gestão, Lda

ARTICLE 21-C OF THE PORTUGUESE SECURITIES CODE

- Total number of shares on 31 March 2014 – 2,000,000,000 with nominal value of Eur. 1,00 each;
- Total number of voting rights on 31 March 2014 – 1,996,841,614.